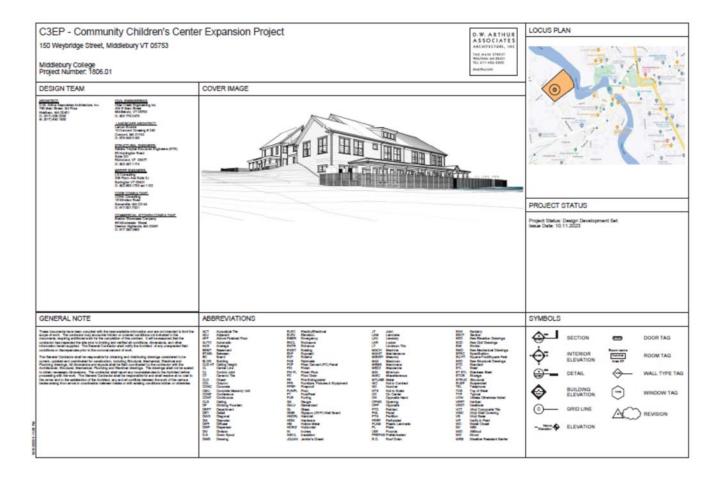
Community Child Care Expansion Project C3EP



Otter Creek Child Center 150 Weybridge Street Middlebury, VT 05753

March 7, 2024, REQUEST FOR PROPOSALS

Otter Creek Child Center, ("Owner"), a Middlebury-based not-for-profit corporation, seeks proposals from qualified construction management ("CM") firms to provide construction-period construction management services to accomplish renovation and expansion of its property located at 150 Weybridge Street in Middlebury, Vermont, comprised of: (i) renovations to the existing historic 5,500+/-s.f. structure; (ii) construction of a new 14,000+/- s.f., 3-story addition, and; (iii) associated site improvements including landscaping and parking.

RFP Issued: March 7, 2024

Register for Site Visit:

March 18, 2024, at 4:00 p.m.

Mandatory Site Visit:

March 25, 2024 @ 11:00 a.m..

March 27, 2024 @ 12:00 p.m.

Proposal Due:

April 16, 2024 @ 4:00 p.m.

Anticipated Interviews of CM Finalists: April 18, 2024 Anticipated CM Notification of Selection: April 22, 2024

1) The Project

A. Project Description and Background

The Community Child Care Expansion Project (C3EP) is a cooperative effort of families, Otter Creek Child Center¹ (OCCC), College Street Children's Center (CSCC), Middlebury College², the Early Care and Learning Partnership³, Champlain Valley Early Head Start⁴, Let's Grow Kids, Building Bright Futures⁵, area employers, educational institutions, and towns. It is a response to a decade-long concern by families and employers about the lack of high-quality affordable care. This project addresses an urgent need for infant and preschool-age childcare in our community by more than doubling the existing combined capacity of OCCC and CSCC and subsequently providing an important boost to the local economy.

The Project is a renovation of the current Otter Creek Child Center facility to increase overall childcare capacity by 77 daily slots. Plans include renovating the existing structure and constructing a substantial ADA-compliant addition, as well as expanding play areas to provide dedicated spaces for infants and toddlers and increased nature-based education opportunities. The building is designed to conserve energy, provide a variety of state-of-the-art, age-appropriate classrooms and many shared spaces (family greeting areas, kitchen and dining areas, and an atelier). Staff rooms, a community early care and learning library, a multi-purpose room/gross motor play space, and large and small conference rooms will enhance the use of the facility as a

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¹ http://www.ottercreekcc.org/

² https://www.middlebury.edu/

³ https://www.earlycareandlearningpartnership.org/

⁴ https://champlainvalleyheadstart.org/

⁵ https://buildingbrightfutures.org/

workforce development center for the community. Students from <u>Hannaford Career Center</u>⁶, <u>Community College of Vermont</u>⁷, <u>Castleton University</u>⁸, and Middlebury College will have the opportunity for hands on-learning for both child development and nonprofit management.

B. Work Completed to Date

- i. Design
 - a. Selected D.W. Arthur Associates Architecture, Inc.("Architect") to lead the design effort.
 - b. The Architect has completed Design Development documents and draft specifications. You may access these materials here:
 - 1. https://www.dropbox.com/scl/fi/nkq832dka9lk4l3pq1e7y/C3EP-combined-DD.pdf?rlkey=odvd0y36svaqi96n299933e1g&dl=0
 - 2. https://www.dropbox.com/scl/fi/0p9b9ahjn4dzeqix0lh6x/CCC-EP-DESIGN-DEVELOPMENT-PROJECT-MANUAL-101023.pdf?rlkey=5xu1kfj7t14d1tja2sz2r3ujw&dl=0
 - c. The Architect anticipates completion of Construction Documents on or about 4/2/24.
- ii. Federal Regulatory Approvals
 - a. The NEPA review process concluded with a favorable finding.
 - b. Section 106 Review has been completed and the Division for Historic Preservation has confirmed that the design is consistent with the *Secretary of the Interior's Standards for Rehabilitation*.
 - iii. State and Local Permits
 - a. Town of Middlebury DRB approval was issued 2/15/24. The zoning permit was posted 2/21/24.
 - b. Vermont water supply and wastewater permits have been issued.
 - c. Vermont Dept. of Public Safety building permit application will be submitted subsequent to completion of Construction Documents.
- iv. Project Budget and Funding
 - a. Successful applications to a range of Federal and State funding sources that have made awards to support the project.
 - b. In the aggregate, approximately \$10M of grants and philanthropic funding (led by Middlebury College) has been secured to date. Fundraising efforts continue with a number of active grant applications under review.
 - c. Working with a local lender to provide a construction period line of credit to bridge reimbursement by public funders.

C. Construction Constraints and Parameters.

- i. The existing building will be unoccupied on or before 6/1/24.
- ii. Construction must be complete, a certificate of occupancy issued and the building and site available for their intended purpose no later than 8/31/25.
- iii. Construction must comply with relevant permit conditions, including conservation easement boundaries.

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⁶ https://www.hannafordcareercenter.org/

⁷ https://ccv.edu/

⁸ https://www.castleton.edu/

- iv. To avoid adverse impact to bat habitat, the Owner has arranged for required tree removal, and disassembly of the existing carriage barn, to be completed by 3/31/24.
- v. To facilitate timely implementation of geotechnical recommendations, the Owner has arranged to have relevant areas of the site preloaded with appropriate material soon after 6/1/24. The pre-loading period may last until 10/1/24.

D. Environmental Conditions

Owner had a Phase 1 Environmental Site Assessment of the Project site performed by a qualified firm. There were no recognized environmental conditions found. The Owner also conducted had limited materials testing performed. The results of the asbestos survey are excerpted below.

Table 2 Inventory of Asbestos Containing Materials

Building/Addition: Otter Creek Child Center

150 Weybridge Street Middlebury, Vermont

CPAI Area No.	Homogeneous Material	Approx. Quantity	General Location
All Areas	Joint Compound, assoc. with Gypsum Wallboard	Not Quantified	Confirmed to be present in two (2) of five (5) samples. Additional sampling recommended to further define the exact location and quantity of asbestos containing Joint Compound in the building.
21	Grout AND Adhesive, assoc. with ceramic wall tile, 4", blue	Not Quantified	On walls/ceiling of shower stall.
26	Linoleum Floor Covering, white squares with ornate blue design	45 sq. ft.	On floor throughout area.
Exterior	Window Glazing	2 sq. ft.	East elevation, window (main & sidelights) at 2 nd floor level.

The following materials were not sampled due to concerns over visible damage and/or inaccessibility and are assumed to be asbestos containing pending sample collection/analysis:

- Adhesive and/or older floor coverings under laminate flooring (throughout building)
- Adhesive/Grout/Mortar, assoc. with ceramic tile fireplace surround (CPAI Areas #02/#03)
- Window Glazing, assoc. with storm windows (Exterior, west elevation, 3rd floor level)
- Window Glazing, assoc. with 6-pane fixed sashes (Carriage House, upper level)

E. Public Funding and Procurement Requirements

Owner will use state and federal funds to pay, in part, for construction of the Project. To comply with the procurement requirements of those funding sources, Owner has publicly advertised this RFP. The selected CM will be expected to procure materials and subtrades in conformance with the requirements of 2 CFR Part 200 Subpart D (1/5/24).

F. Project Leadership

Owner is governed by a volunteer Board of Directors. Owner owns the property on which the Project will be developed. The Executive Director of the Owner, Linda January, is authorized to act on its behalf to implement the Project. The Executive Director is supported by the Owner's Representative, Jeff Glassberg, and Michael Moser, Director of Facilities Services at Middlebury College.

The Project has broad community support. The Community Child Care Expansion Team was formed in 2018 to oversee the design and construction of this new childcare solution for Addison County. The team includes the following local childcare experts and others supporting the project:

Otter Creek Child Center

Linda January, Executive Director

Doumina Noonan, Children's Integrated Services, Specialized Childcare Services Coordinator, Board Member

Trish Dougherty, Board Member

College Street Children's Center

Lorie Mulcahy, Program Director

Champlain Valley Head Start

Holly Moriglioni, Children's Services & Professional Development Manager

Middlebury College

David Provost, Executive Vice President for Finance and Administration

Sue Ritter, J.D., Chief Risk Officer, Associate Secretary of the Corporation, and Director of Community Relations

Matthew Curran, Director of Business Services

Early Care and Learning Partnership, Inc. (ECLP)

Cheryl Mitchell, PhD, founder, and president of ECLP, founder of Addison County Parent Child Center and two other Addison County childcare programs, 10 years in the Vermont State Agency of Human Services

Johana "Jody" Brakeley, M.D., Developmental Behavioral Pediatrician recently retired, Board Member

Darla Senecal, Regional Director, Addison, Bennington, and Rutland Counties, <u>Building</u> Bright Futures, Board Member

Kathryn Torres, Co-Founder of Shine Literacy, South Africa, Board Member

G. Project Team

ARCHITECT: D.W. Arthur Associates Architecture, Inc. 760 Main Street, 3rd Floor Waltham, MA 02451 O: (617) 426-2200 M: (617) 640 1800 CIVIL ENGINEERING Otter Creek Engineering Inc 404 E Main Street Middlebury, VT 05753 0: 802 779 2475

LANDSCAPE ARCHITECT: Lemon Brooke 10 Concord Crossing # 240 Concord, MA 01742 O: 978 849 3185

STRUCTURAL ENGINEER: Sellers Treybal Structural Engineers (STS) 65 Huntington Road Suite 201 Richmond, VT 05477 O: 802.497.1174

MEP/FP ENGINEER: LN Consulting 208 Flynn Ave Suite 2J Burlington VT 05401 O: 802.655.1753 ext 1102

CODE CONSULTANT: CDHA Consulting 16 Windsor Road Somerville, MA 02144 O: 617.501.7021

COMMERCIAL KITCHEN CONSULTANT Boston Showcase Company 66 Winchester Street Newton Highlands, MA 02461 O: 617 290 2663

2) Scope of Services

Owner is seeking a Construction Manager (CM) to lead an organized, careful, timely and high-quality construction process. The CM must be experienced in construction of comparable buildings and related site work activities. Proposals will be evaluated based on experience, references, bonding capacity, proposed management team, organization and approach to this project, general conditions costs and fees.

The selected CM firm will be expected to provide all services as delineated in AIA A-133 – 2019 edition leading to a Guaranteed Maximum Price ("GMP") for the Project, including but not limited to:

- Organize and run OAC meetings as required prior to commencement of Construction.
- Review of Construction Documents. Provide written comments and observations regarding coordination, omissions, and constructability. Make recommendations as to material selections and project sequencing.
- Construction Scheduling, Planning and Logistics.
- Subcontractor Trade Bidding, including bid packaging and coordination with the Architect; procuring subcontract bidders; preparing bid requests; prequalifying major subcontractors; and assessment of qualifications and proposals.

- Prepare a GMP Proposal based on the Construction Documents, using a competitive procurement process, for presentation to Owner by June 3, 2024.
- Award subcontracts and purchase orders; execute and administer all required insurance and bond information.
- Ongoing constructability Reviews.
 - Ongoing advising on project cost and schedule implications of design decisions.
- Construction Services shall include those in Section 3.3 of the modified AIA Document A133-2019, and in the AIA Document A201 -2017.

3) Schedule

Owner seeks to commence construction in June of 2024 on the existing building, and as soon as the geo-technical pre-loading has concluded, on site and excavation for new construction. Construction must be complete, a certificate of occupancy issued and the building and site available for their intended purpose no later than 8/31/25.

4) Budget

Owner's budget for construction is approximately \$9.7 million. This amount is for hard construction costs only and *does not include* furnishings, fixtures, and equipment, permit fees, professional fees, or Owner's contingency.

5) Proposal Contents

The proposal shall consist of two parts: the main proposal and supporting documents. To be considered, please submit one electronic file inclusive of the following materials:

Main Proposal

The main proposal shall include the following information:

- 1. <u>Company Overview</u> Provide a brief description and overview of your firm, including company history, size, key personnel, and business philosophy/approach.
- 2. <u>Experience with Construction Management (CM)</u> Outline your firm's experience with the Construction Management delivery method, including your experience with Guaranteed Maximum Price (GMP) agreements.
- 3. <u>Project Experience and references</u> Describe your firm's experience with projects of comparable size and complexity completed within the last five to ten years, focusing on CM and GMP projects. Please note if projects were not CM projects, and if your company did or did not provide pre-construction services for the project. Include a project description, GMP values and final project cost values, and contact information for the project Owner and architect including the name, mailing or email address, phone number, and title of each reference. Identify your firm's management team for each project. Include at least one project employing your proposed project site superintendent. Specific experience with childcare facilities, historic buildings

and in-fill development should be highlighted.

- 4. <u>Management Team</u> Provide the resumes of all management personnel to be assigned to the Owner's project. At a minimum, resumes for the Project Manager, Site Superintendent(s), Project Estimator, and Project Executive shall be submitted. Identify and define their prospective roles and responsibilities and indicate the amount of time they will commit to the project.
- 5. <u>Project Understanding and Approach</u> Describe how your firm would approach this Project including logistics and construction planning, scheduling, estimating and budget reconciliation, constructability review, sub-contractor bidding, management of the construction, project commissioning and post-occupancy project close-out.
- 6. <u>Cost Control Methodology</u> Describe your firm's approach to project estimating, managing project budgets, setting a Guaranteed Maximum Price, processing change orders, managing cost and contingency during construction, and meeting cost accounting and auditing requirements in a timely fashion.
- 7. <u>Preliminary Construction Budget</u> Provide a detailed cost estimate in CSI division format, based on the Design Development Documents included as Attachment #2.
- 8. <u>Cost and Fee Proposal</u> provide your Construction Management Fee Proposal on the Proposal Pricing Form included as attachment 1 to this RFP.

Supporting Documents

1. A letter from your surety indicating your firm's ability to acquire a 100% performance and payment bond for the Project, assuming a Guaranteed Maximum Price of \$9,700,000.

6) Site Visit

Respondents are required to visit the project site prior to preparing their proposal. A site visit will be held on March 25, 2024, at 11:00 A.M.. led by the architect and members of the project leadership team. Pre-registration to attend the site visit is required no later than March 18, 2024, at 4:00 p.m. by sending an e-mail to jeff@jdgre.com, noting "C3EP Site Visit Registration" in the subject line. Provide the name of the firm, number of expected attendees, and contact information.

7) Proposal Due Date

Proposals are due in electronic form **no later than April 16, 2024, at 4:00 P.M.** and should be sent to: <u>jeff@jdgre.com</u>, <u>linda@ottercreekcc.org</u>, and <u>mmoser@middlebury.edu</u>.

8) Process and Criteria for Selection

Questions regarding this RFP may be delivered electronically to <u>jeff@jdgre.com</u> and <u>acollier@dwarthur.com</u> by March 27, 2024 at 12:00 P.M. Responses will be distributed to all firms by April 2, 2024, at 4 P.M.

Owner reserves the right to reject any and all proposals, or to accept any proposal deemed to be in its best interests.

Proposals will be reviewed by the Owner's Project leadership team and the Architect. Interviews with respondents may be scheduled by the Committee. Proposals will be reviewed such that comparable experience of the team, pricing, responsiveness to the RFP and availability are the most important selection criteria.

Owner expects to select a firm by April 22, 2024. It is expected that the form of contract will be the 2019 edition of AIA Document B 133 Standard Form of Agreement Between Owner and Construction Manager as Constructor, Cost Plus a Fee with a Guaranteed Maximum Price or such other form as may be suitable and agreed by the parties.

9) Attachments

1. Proposal Pricing Form

Proposal Pricing Form for

Construction Management (CM) Services for Renovations and Additions to the Otter Creek Child Care Center in Middlebury, Vermont

To

1 Firm Nama

Linda January, Executive Director Otter Creek Child Center 150 Weybridge Street Middlebury, VT 05753

Please provide the following information, costs, and fees for your CM Services Proposal for Otter Creek Child Care Center. An allocation matrix is provided at the end of this document to clarify where you should assign your costs.

1. Firm Name			

2. Construction Management Services Fee

Please provide a Construction Management Fee as a percentage of the Cost of the Work, to also be used for additions or deductions to the Cost of the Work. Assume a total construction budget value of \$9,700,000 to set this fee, inclusive of all CM fees, General Condition Costs, and contractor contingency. Note that per the AIA 133-2019, this fee is intended to cover overhead and profit for your company and this is the only location where profit may be included in your proposal.

(Please enter the amount in percentage)

2	General	Car	ditions	Canta
<u>J.</u>	General	COL	annons	COSIS

Please provide proposed costs for General Conditions as described in the RFP Scope of Work and the associated AIA agreement documents, based on the schedule indicated below. Please attach a detailed cost breakdown of your General Conditions. Your General Conditions shall be exclusive of CM Services Fee and none of these items shall be considered as part of the Cost of the Work.

3.1 Provide a base proposed value for General Conditions for a project construction start date of June 1, 2024, and a final completion date no later than August 1, 2025.
(Please enter the amount in numerical and long hand dollars)
4. Performance and Payment Bond Costs
Please provide the cost of furnishing performance and payment bonds to cover the complete execution of the project payment of obligations associated with the project, assuming a total construction budget value of \$9,700,000, inclusive of all CM fees and General Condition Costs.
(Please enter the amount in percentage)
5. Hourly Rates
Please provide hourly rates for all company personnel. These rates shall not include mark-up for profit, bonuses, profit-sharing or incentives or other costs not directly related to the cost of each position, if applicable. Please provide rates in dollars per hour:
Project Manager
Assistant Project Manager

Project Estimator
Site Superintendent
Site Supermendent
Assistant Site Superintendent/Site Foreman
*
Safety Officer
Office Administrator
Other
Other
Other

6. Certification

By submission of this Proposal Pricing Form, the undersigned certifies that this pricing has been arrived at independently without consultation, communication, or agreement as to any matter relating to these costs with any competitor.

The undersigned acknowledges the right of the Owner to accept or reject any or all Proposals.

Signed by		
(Provide your name)		
Representing		
(Provide your company name)		
Position		
(Provide your position within the company)		
Date		
(Provide the date of submitting your proposal)		
Telephone Numbers Business	Cell:	
(Provide your telephone numbers)		

Cost Allocation Matrix

The following price categories are to be included in the Construction Management Services Fee:

Profit;

Project Executive;

Corporate Officer's Salaries & Benefits;

Home office overhead, rent, autos and travel;

Interest on borrowed capital;

Payroll and Bookkeeping expenses;

General Liability Insurance;

Worker's Compensation Insurance.

The following price categories are to be included in the **General Conditions Costs**:

Project Manager

Asst. Project Manager

Project Engineer

Estimator - Change Management

Scheduler - Updating

Full Time Superintendent

Asst. Superintendent

MEP Engineer/Manager

Field Engineers

Accounting

Safety Officer

Administrative Support

Purchasing

Travel

Project Vehicles

Weekly Progress Photos

Reproduction and Printing

Submittals & Shop Drawings

Punchlist process

As-Built Drawings

O+M Manuals and Demonstration and Training

Mobilization/Demobilization

Jobsite Office Trailer, if necessary, suitable for weekly Job Meetings

Office Equipment and Supplies

Project Sign and Temporary Signage

All communications devices and use and postage

Temporary Toilets and Sanitary Facilities

Temporary Electrical Panel

Winter Conditions, Heating and Heating Fuel

Dust and Noise Control

Staging Areas, Materials and Equipment Storage, including Storage Trailers

Traffic Control

Snow Removal

Safety Procedures

General Protection, Barriers, Fencing and Safety

Protection of Finished Work

First Aid

Jobsite Fire extinguishers

Small Tools and Consumables

Rubbish, Recycling and Cleanup

Trash Chutes

Street and Storm Drain Cleaning

Final Cleaning including Exterior Windows

The bonding costs are to be included in the **Payment and Performance Bond Costs**.

The following price categories are to be included in the **Cost of Work**:

Access Road Construction

Traffic Control

Surveying for Site Work

Building Layout

Equipment Rentals including lifts, lulls, and specialized tools

Scaffolding and Staging

Shoring

Dumpsters and Tipping Fees

The following price categories will be included in the **Owner's Costs**:

Builder's Risk Insurance

Building Permitting Fees

Off-site parking or Temporary Parking Area

Independent Testing and Inspections

Utility Charges and Fees

Jobsite Access to Water Supply

Temporary Electric Power Consumption

Moving and Storage Expenses

Original Survey

Watchman or Guard Services

Building Commissioning

Hazardous Materials Survey, Abatement and Disposal

HVAC Commissioning